Transportation Information

Potomac Yard Entertainment District

Analysis prepared for the Commonwealth of Virginia



Revolutionizing Transportation in Potomac Yard



Potomac Yard has long been poised for growth



Virginia and the localities
planned for it and have
already begun to deliver
strategic transportation
investments



Virginia and the localities will build on these investments to take transportation to the next level for a world-class sports and entertainment district

History of Potomac Yard Development

- North Potomac Yard Small Area Plan in 2010 established the vision for redevelopment of the site as a dense, mixed-use community, oriented around a new Metrorail station.
- **2017 Plan Update** built on the 2010 plan and anticipates 7.5M sq. ft. of mixed-use development to include office, hotel, residential, and concentrated areas of retail within ½ mile of the new Metrorail station.
- 2020 Plan Update further refined the plan for 7.675M SF of development for North Potomac Yard.
- The Potomac Yard Metrorail Station underpinned this updated vision and was completed in May 2023 at a cost of \$370M. It was built to serve the area and included two 800-ft. long platforms, two pavilions, and multiple pedestrian and bicycle bridges. It is substantially underutilized as it waits for development to occur.
- Monumental Sports announced in December 2023 their desire to relocate two professional sports teams to the site, resulting in different transportation challenges.
- Transportation Challenges associated with both the new Arena development and that envisioned in the 2020 Small Area Plan will stress the existing road and transit infrastructure. Although the peak loads are different, both development options will require improvements. The Arena development includes funding for those improvements that was not included in the previous plan.
- **Planning Level Analysis** was undertaken to determine the transportation improvements necessary to support this new opportunity. Cost ranges for these projects were developed.

A summary of the analysis findings is provided on the following slides.

Key Takeaways

With the multimodal investments and proposed improvements, <u>travel time</u> <u>estimates in the study area with Phase 1 of the proposed arena development are consistent with the previously approved "By-Right" development.</u>

Investments needed:

- Annual cost of operating improvements = \$2.5M \$7.5M
 - Increased Metro service
 - Other multimodal solutions
- Total cost of capital improvements = \$135M \$215M
 - Targeted Metro station upgrades
 - Targeted intersection improvements

All cost estimates include contingency (20% Transit operating, 50% Transit capital, 60% Roadway)

General Assumptions

- **By-Right** development includes over 7.675M SF of mixed-use development approved in 2020. Trip generation is based on the 2017 North Potomac Yard Small Area Plan, as amended in 2020.
- Arena development includes a 20,000-seat arena, concert venue, and other mixed-use development. Trip generation is based on arena sell-out conditions for all events and includes the other Phase 1 development impacts.
- Trip Distribution for arena traffic is based on developer-provided ticket sales analysis and anticipated travel routes.
- **Mode Split** scenarios were developed based on similarly sized and situated arenas around the country (50% non-auto including transit, walk, and bike).
- **Peak Travel** analysis considered arena inbound traffic during the PM peak (5-6 PM) for auto traffic and postevent travel for transit use **to assess "worst case" conditions**.
- **Parking** includes both on-site (2,500 spaces) and off-site options. Off-site options include ~3,600 spaces in Crystal City served by shuttles and 5,000+ spaces at nearby metro lots and garages.

Traffic Modeling is based on:

- A 100% full arena
- All events occurring during the highest traffic loads

Recent Data shows:

- Average arena occupancy is 65% across ALL events
- 35% of games occur on Saturday or Sunday

Peer Arena Transit Mode Split



Arena	Providence Park			
Location	Portland OR 25,000			
Capacity				
Transit Modes	Light rail and local bus			
Transit Mode Split	47%			

Arena	Chase Center			
Location	San Francisco, CA			
Capacity	18,064			
Transit Modes	Light rail and local bus			
Transit Mode Split	57%			

Arena	UBS Arena
Location	Elmont, NY
Capacity	17,255
Transit Modes	Commuter rail and local bus
Transit Mode Split	52%





	0.7
Arena	Audi Field
Location	Washington, DC
Capacity	20,000
Transit Modes	Heavy rail and local bus
Transit Mode Split	45-55%

Peer Arena TDM Strategies

Providence Park, Portland, OR



- Additional light rail service after games
- Promotion of underutilized park-and-ride facilities
- Marketing and service adjustments
- Accommodation of group buses
- Secure bike parking on site and nearby

Chase Center, San Francisco, CA

- Special "event" service: Trains every 10 minutes
- Your Event Ticket = Your Transit Fare

UBS Arena, Elmont, NY

• Shuttle buses from nearby (but not immediately adjacent) rail stations

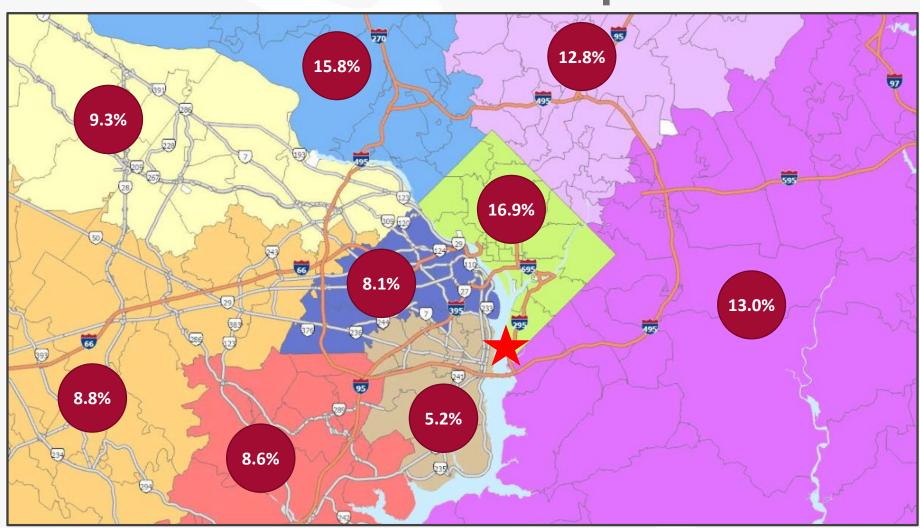




Audi Field, Washington, DC

- Special Metrobus service on event days
- Wayfinding from the Metro station to the arena
- Extensive street design improvements to enhance walkability and bike-friendliness

Traffic Distribution Assumptions



^{*} Average distribution for Capitals and Wizards tickets (2022-2023)

Trip Generation and Mode Split Assumptions

PM Peak	PM Peak Auto (v/hr)		Tra	Transit (p/hr)		Bike (p/hr)		Walk (p/hr)				
Hour	In	Out	Total	In	Out	Total	In	Out	Total	In	Out	Total
By-Right*	1,257	2,135	3,392	1,436	2,226	3,662	356	182	538	355	181	536
Phase 1**	2,970	736	3,706	5,808	1,180	6,987	415	188	603	2,021	1,079	3,100

^{*}Based on 2040 full build-out scenario, per the 2017 North Potomac Yard Small Area Plan Update, amended 2020

- Total auto trips during the peak period are similar. The "By-Right" development adds to the peak outbound volume while the arena includes primarily inbound trips.
- Both developments leverage the Commonwealth's investment in the Potomac Yard Metro station.
- Of the 2,021 walk trips assumed for the Arena Phase 1 development, 960 are associated with the arena. Those trips include internal capture (from office and residential) as well as nearby residential. Over 5% of current ticket holders come from the surrounding area.

^{**}Trip generation includes other development planned for Phase 1 (e.g., multifamily residential, hotel, general retail)

Multimodal Analysis

Multimodal Improvements: Overall Objectives

The multimodal strategies seek to achieve at least a 50% non-auto mode-share by:



Aligning the timing and amount of rail and bus service with the demand of event attendees and staff



Identifying potential pinch-points in Metro capacity during peak event flows



Improving pedestrian and bicycle infrastructure and access



Maximizing use of available parking at Metro stations and other off-site shuttle-accessible locations



Facilitating safe and efficient flow of buses/shuttles through dedicated lanes and signal technology



Leveraging technology to provide clear, real-time transit and travel information

Existing Multimodal Assets

- 2 Metro lines (Blue and Yellow Lines)
- 1 bus rapid transit line (Metroway)
- 3 local bus routes (Alexandria DASH)
- 2 rail lines (VRE Fredericksburg and Manassas Lines)

Current Challenges

- Constrained Metro capacity
- Bus access: limited bus bays at Potomac Yard Metro Station
- VRE service operates in peak direction/time only and requires transfer to Metrorail or bus
- Lack of access from George Washington Pkwy and trail

Opportunities

Near-Term

- Expand access and increase service to best-in-class Potomac Yard Metro station
- Leverage Metroway and existing dedicated transit lanes
- Enhance bicycle and pedestrian network
- Leverage ample parking at other Metro stations

Long-Term (2030 and Beyond)

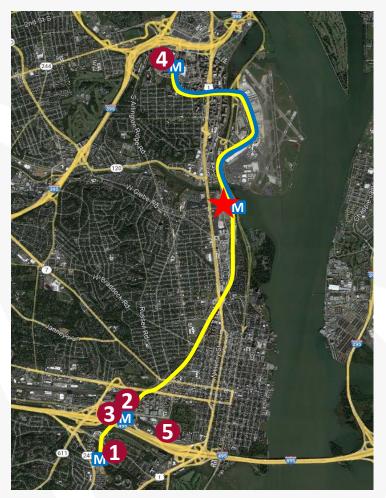
- Future bi-directional VRE service
- Future bike/ped connection to GW Trail



Existing Assets: Metro-Accessible Parking Locations

ID	Location	Spaces
1	Huntington Metro Station Garages	3,600
2	Hoffman Town Center Garage	2,500
3	Eisenhower Metro Station Lots	650
4	Pentagon City Mall	4,500
5	Century Center Parking Garage	TBD
	Total	11,250+

Off-site parking locations are within walking distance of Metro stations or are directly Metro-accessible



Addressing Metro Constraints: Potomac Yard Metro Station



- Opened in May 2023—\$370M investment
- 100,000 Square Feet—Designed to accommodate planned development in Potomac Yard area ("By-Right"). Currently, substantially underutilized.
- 98th rail station in the system, only 2nd infill station (built between existing stops)
- Anticipated to become one of the first rail stations in the country to become LEED certified
- Art in Transit installations create a sense of place

Addressing Metro Constraints: Existing Metrorail Service Levels



- YL Yellow Line Frequency
 - PM Rush (4-6 PM): 6 min
 - Off Peak: 8 min
 - Late Night (9:30 PM to close): 8 min
- **BL** Blue Line Frequency
 - PM Rush (4-6 PM): 10 min
 - Off Peak: 12 min
 - Late Night (9:30 PM to close): 15 min

Addressing Metro Constraints: Metrorail Line Capacity Analysis

Additional Metrorail Service is Needed

- Conducted sensitivity tests to explore different mode split and origin-destination scenarios for up to 220 annual events
- Post-game analysis shows northbound demand exceeding available capacity
- Pre-game demand could exceed capacity if there is a higher-than-expected Metrorail mode share or more arena trips originating from the north

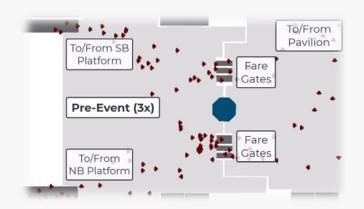
ID	Metrorail Mode Split (% of total site trips)	Post-Event NB Split	Pre-Event SB Additional Trains	Post-Game NB Additional Trains	Estimated Annual Operating Cost	
Α	30%	60%	0	0		
Base	35%	73%	0	1	\$260,000	
В	40%	80%	1	2	\$870,000	
С	45%	85%	2	3	\$1,490,000	
D	50%	90%	4	4	\$2,460,000	

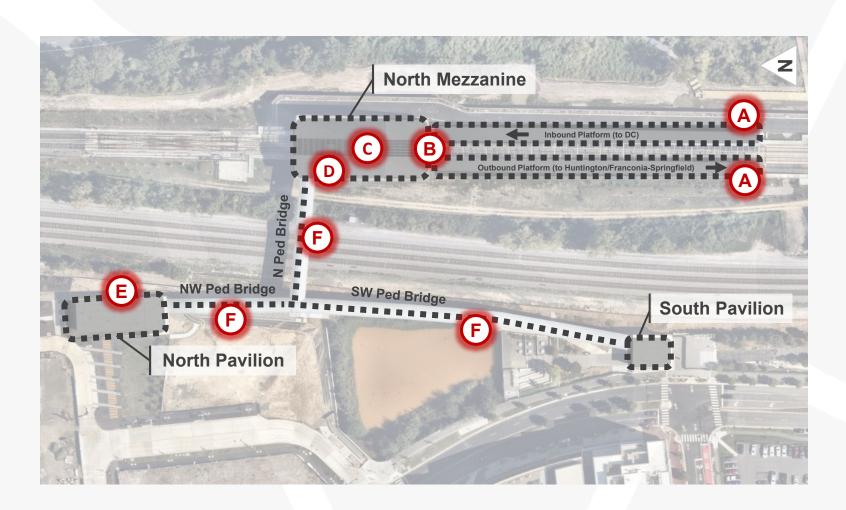
Notes: Current year (2024) dollars; Costs assume one-way revenue service for 100 peak event days; Additional service levels can range depending on the type of event and not all events would require additional service.

Addressing Metro Constraints: Station Capacity Analysis

Assessing Pinch Points

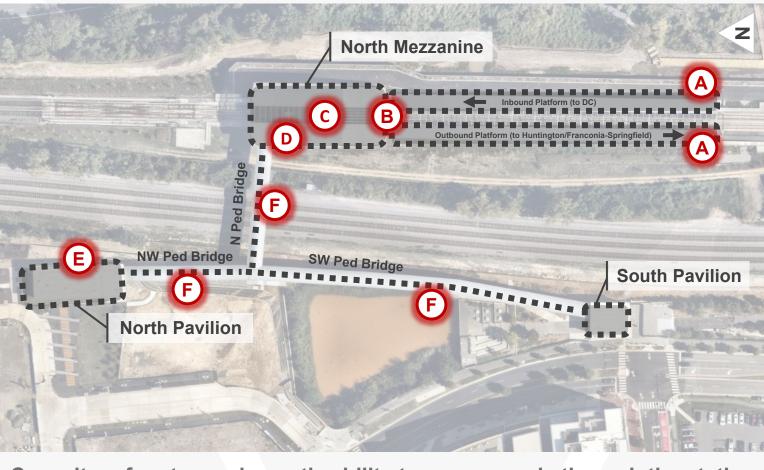
- A. Platforms
- B. Platform () Mezzanine Escalators
- C. Faregates (6)
- D. Ticket Machines (3)
- E. North Pavilion
- F. Corridors





Addressing Metro Constraints: Station Capacity Analysis – Existing Service Levels

Station Element	Pre-Event	Post-Event
A. Platforms		
B. Platform () Mezzanine Escalators		
C. Faregates		
D. Ticket Machines		
E. North Pavilion		
F. Corridors		
South Pavilion		



Capacity refers to an element's ability to move people through the station without crowding or excessive queuing.

Addressing Metro Constraints: Station Capacity Analysis and Solutions

- With current infrastructure and service levels the station would be unable to handle the number of anticipated passengers, with extreme crowding lasting 60-90 minutes
- In addition to service enhancements, funding will address pinch points, and minimize delay times to manage capacity:
 - Add faregates, additional escalators, and ticket vending machines
 - Widen bridge over CSX and bridge to North Pavilion
- With improvements the station will be able to handle anticipated passengers but will be crowded for ~30-45 minutes post game
- DRPT will work with WMATA to finalize and implement necessary improvements



Other Multimodal Strategies

- Additional service hours and frequency for Metroway and DASH bus pre- and post-event
- Improved bicycle/pedestrian infrastructure
- Additional self-service bike and scooter storage
- Event shuttles and Metro connecting off-site parking lots
- Prioritized carpool parking
- Real-time travel and transit information
- Incentivization of transit use

Multimodal Capital Improvements and Transit Service Enhancements

Multimodal Capital Improvements: \$35M - \$70M

- Improvements to faregates and escalators at PY Metro station
- Improvements to bridges at PY Metro station
- Other multimodal solutions including bus enhancements, bike/ped infrastructure, transit-accessible parking, etc.

Capital cost estimates include 50% contingency



Transit Service Enhancements: \$2.5M - \$7.5M annually

 Up to 4 additional pre-event and up to 4 additional post-event Metrorail trains, increased bus service frequency, other multimodal strategies

Operating cost estimates include 20% contingency

Multimodal Strategies: Summary of Takeaways and Next Steps

With investments in transit service, multimodal infrastructure, and technology, the development will achieve desired non-automode split of at least 50% within the stated budget

- Post-event Metrorail service will require additional northbound trains to meet demand
- Pre-event Metrorail demand could exceed southbound capacity if there is a higher-than-expected Metrorail mode share or more trips to arena originate from the north
- Detailed strategy assumptions and implementation responsibilities will need to be determined in further study
- WMATA will need to further analyze station capacity and potential physical improvements
- Proposed multimodal scenarios will require upfront capital investments and continuing annual operations commitments

Traffic Analysis

Traffic Analysis Assumptions (1 of 2)

- PM Peak: the PM peak hour (5-6 PM) will overlap with arena traffic arrivals with 60% of arena traffic assumed to arrive during the PM peak
- Trip Distribution for arena traffic is based on developer-provided analysis of ticket sales and anticipated travel routes. For auto traffic, this results in the following distribution:
 - 55% of traffic approaches the arena from the north on Route 1/Crystal Drive/Potomac Ave
 - 25% of traffic approaches the arena from the south on Route 1
 - 20% of traffic approaches the arena from the west on Glebe Road
- Background Traffic for all study intersections were taken from a variety of sources including Arlington County and the City of Alexandria, prior studies, and VDOT. Background traffic refers to the expected traffic volumes without the development in place.
- Growth Rate of 1% annually was applied to base traffic volumes consistent with previously approved traffic analyses in this area

Traffic Analysis Assumptions (2 of 2)

- Signal Timings were obtained from the existing Synchro files provided by Arlington County and the City of Alexandria
- Auto Occupancy is assumed to be 2.5 people/vehicle for arena traffic, which is less than national data that shows occupancy for similar venues averages 2.8 people/vehicle. Sensitivity analyses were run using both 2 people/vehicle and 3 people/vehicle in addition to 2.5.
- Ride Share is anticipated to account for 10% of arena trips. These trips involve both an inbound and outbound trip during the peak period.

Traffic Analysis Distribution Assumptions During Peak Hour (5-6 PM)



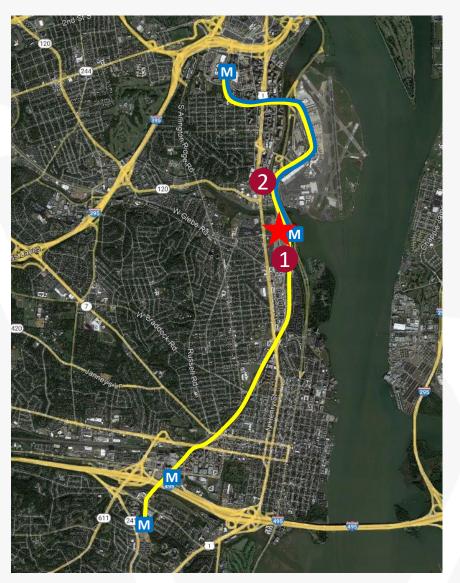
Distribution by Regional Network	Distribution
To/from the north via Rt 1/Crystal Drive and Potomac Ave	55%
To/from the south via Rt 1	25%
To/from the west	20%
Total	100%

Adjacent Parking Locations

ID	Location	Spaces
1	On-site Provided Parking	2,500
2	Crystal City Garages	~3,600
	Total	6,000+

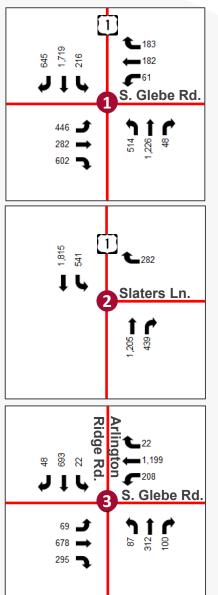
The number of adjacent parking spaces accessible to the arena, in combination with parking management strategies (e.g., resident permits, enforcement) in the city will mitigate neighborhood impacts.

Note: the number of adjacent available spaces exceeds anticipated auto trips by more than 1,500 spaces.

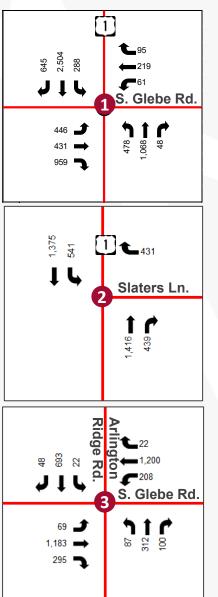


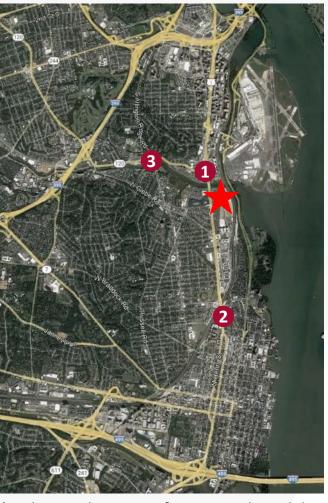
Anticipated Intersection Volume Comparison

2030 By-Right



2030 Arena Build

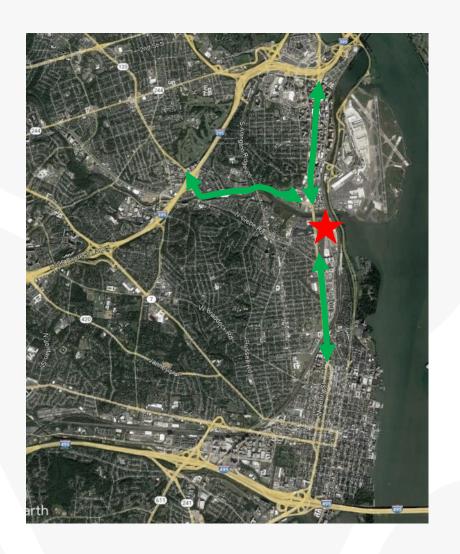




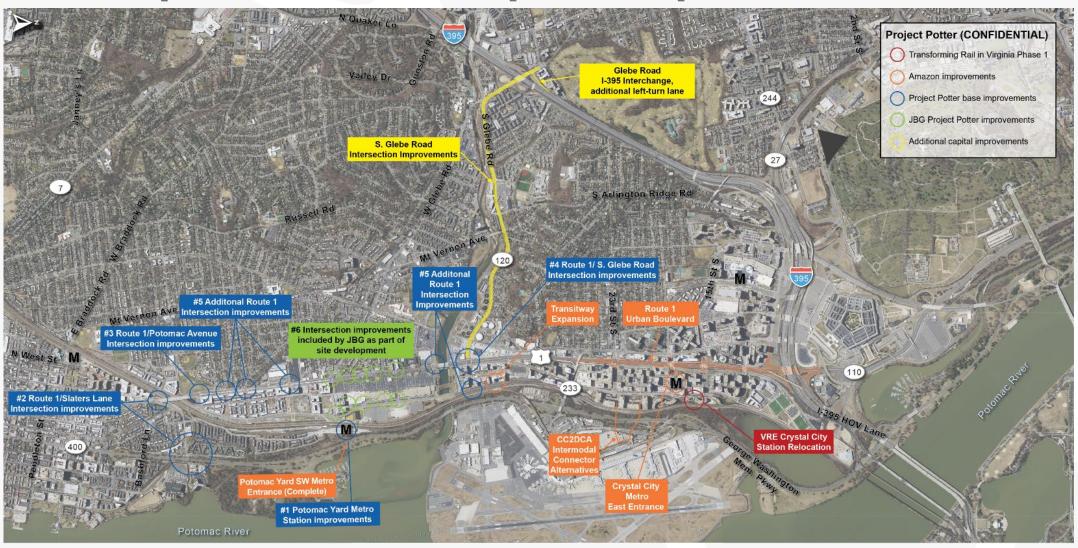
* Volumes shown are for a typical weekday during the PM peak hour (5-6 PM)

Analysis Methodology

- Evaluated estimated travel time to/from the development site along multiple routes
- Evaluated scenarios with both in-place and future proposed Route 1 Urban Boulevard project
- Evaluated multiple values of mode split and auto occupancy



Development-Wide Capital Improvements



Development-Wide Capital Improvements

Multimodal Capital Improvements \$35M - \$70M

- Improvements to faregates and escalators at Potomac Yard Metro station
- Improvements to Bridges at Potomac Yard Metro Station
- Other Multimodal
 Solutions including bus
 enhancements, bike/ped
 infrastructure, transit accessible parking, etc.

Includes 50% contingency

Base Package of Roadway Improvements \$65M - \$100M

- Route 1/Slaters Lane intersection
- Route 1/Potomac Avenue intersection
- Route 1/S. Glebe Road intersection
- Additional Route 1 intersections

Includes 60% contingency



S. Glebe Road intersection improvements and I-395 interchange with Glebe Road

Includes 60% contingency

JBG Site Related Intersections: Paid by Others

Planned improvements to intersections adjacent to the site

Total Capital Investment: \$135M - \$215M

Includes 50-60% contingency

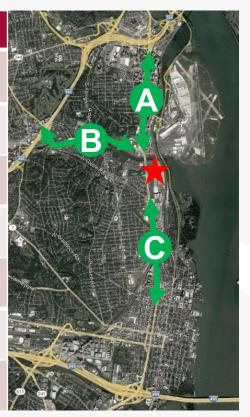




Traffic Analysis Results – "By-Right" vs. Arena Phase 1

PM Peak Hour (5:00 - 6:00 PM) Travel Time Estimates (minutes)

	2030 (By-Right)	2030 (Arena Phase 1)		
Route	With Urban Blvd	Before Urban Blvd	With Urban Blvd	
A: SB Route 1 from I-395 to Four Mile Run (1.6 mi)	11 - 21	15 - 25	13 - 23	
A: NB Route 1 from Four Mile Run to I-395 (1.6 mi)	7 - 13	6 - 12	5 - 11	
B: EB S. Glebe Rd from I-395 to Four Mile Run (1.7 mi)	7 - 15	6 - 14	6 - 14	
B: WB S. Glebe Rd from Four Mile Run to I-395 (1.7 mi)	16 - 25	10 - 19	10 - 19	
C: NB Route 1 from First Street to E. Glebe Road (1.2 mi)	5 - 9	5 - 9	5 - 9	
C: SB Route 1 from E. Glebe Road to First Street (1.2 mi)	8 - 12	6 - 10	6 - 10	



All scenarios assumed 60% of arena traffic arrives during the PM peak hour (5-6 PM)

Traffic Analysis Results – Arena Sensitivity Analysis

PM Peak Hour (5:00 - 6:00 PM) Travel Time Estimates (minutes)

*	,						
	2030 (Arer	na Phase 1)	2030 (Arena Phase 1 with Urban Blvd)				
	Before With Urban		Occupancy		Mode Split		
Route	2.5 per/veh	Jrban Blvd Blvd		3 per/veh	2.5 per/veh	2.5 per/veh	
	50% mode shift	2.5 per/veh 50% mode shift	50% auto mode shift	50 % auto mode shift	40% auto mode split	60% auto mode split	
A: SB Route 1 from I-395 to Four Mile Run (1.6 mi)	15 - 25	13 - 23	16 - 26	11 - 21	10 - 20	15 - 25	
A: NB Route 1 from Four Mile Run to I-395 (1.6 mi)	6 - 12	5 - 11	6 - 12	5 - 11	5 - 11	6 - 12	
B: EB S. Glebe Rd from I-395 to Four Mile Run (1.7 mi)	6 - 14	6 - 14	6 - 14	5 - 13	5 - 13	6 - 14	
B: WB S. Glebe Rd from Four Mile Run to I-395 (1.7 mi)	10 - 19	10 - 19	10 - 19	9 - 18	9 - 18	10 - 19	
C: NB Route 1 from First Street to E. Glebe Road (1.2 mi)	5 - 9	5 - 9	5 - 9	5 - 9	5 - 9	5 - 9	
C: SB Route 1 from E. Glebe Road to First Street (1.2 mi)	6 - 10	6 - 10	6 - 10	6 - 10	6 - 10	6 - 10	



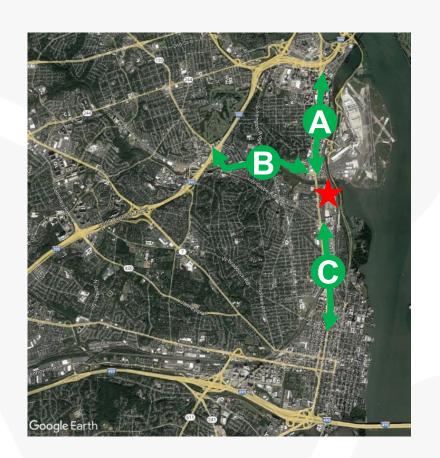
All scenarios assumed 60% of arena traffic arrives during the PM peak hour (5-6 PM)

Traffic Analysis Results – Post-Event

Post-Event Peak Hour (10:00 - 11:00 PM)
Travel Time Estimates (minutes)

Route	2030 (Arena Phase 1)	
	Before Urban Blvd	With Urban Blvd
A: SB Route 1 from I-395 to Four Mile Run (1.6 mi)	4 - 10	4 - 10
A: NB Route 1 from Four Mile Run to I-395 (1.6 mi)	5 - 11	5 - 11
B: EB S. Glebe Rd from I-395 to Four Mile Run (1.7 mi)	4 - 12	4 - 12
B: WB S. Glebe Rd from Four Mile Run to I-395 (1.7 mi)	5 - 14	5 - 14
C: NB Route 1 from First Street to E. Glebe Road (1.2 mi)	4 - 8	4 - 8
C: SB Route 1 from E. Glebe Road to First Street (1.2 mi)	4 - 8	4 - 8

Assumes 36% of PM peak hour (10-11 PM) network volumes Assumes 80% of arena traffic exiting during post-event peak hour

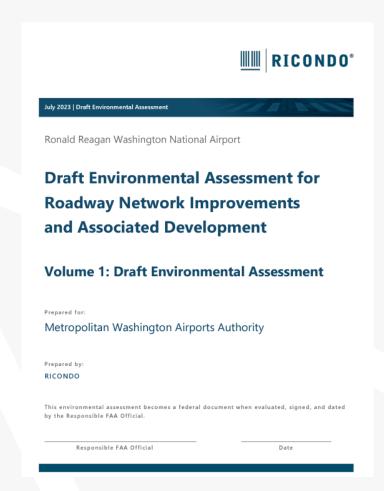


Other Operational Improvements Planned

- **Signal Timing Enhancements** that prioritize the mainline during the peak flows can further reduce travel times by approximately 2-5 minutes.
- Enhanced Traffic Management including the deployment of the Regional Multi-Modal Mobility Program (RM3P see RM3PVirginia.org) will further improve travel in the region through better traveler information (including location and availability of parking) and an Albased decision support system for traffic management. An incentivization component can be leveraged to encourage additional transit use.
- Limiting Impacts to Reagan National Airport can be achieved with temporary traffic
 control. The George Washington Parkway is not currently assumed to carry a significant
 amount of southbound traffic and there is currently no exit from GWP to Route 1 between I395 and Slaters Lane. Cut through traffic attempting to use roadways in or adjacent to
 National Airport can be discouraged and/or prevented with temporary traffic control.

Airport Access Roads

Traffic attempting to use George Washington Parkway to access Route 1 at the airport would use the airport access roads. Movements are currently discouraged using speed humps, constrained roadway widths, and low speed limits.



Roadway Network Improvements and Associated Development Environmental Assessment currently underway by MWAA (https://www.mwaa.com/sites/mwaa.com/files/2023-07/dca roadway ea v1 draft ea 20230725.pdf) to study a reconfiguration of the airport's access roads. Coordination with MWAA should occur to discourage potential cut-through traffic.

Key Takeaways

With the multimodal investments and proposed improvements, <u>travel time</u> <u>estimates in the study area with Phase 1 of the proposed arena development are consistent with the previously approved "By-Right" development.</u>

Investments needed:

- Annual cost of operating improvements = \$2.5M \$7.5M
 - Increased Metro service
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- Total cost of capital improvements = \$135M \$215M
 - Targeted Metro station upgrades
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All cost estimates include contingency (20% Transit operating, 50% Transit capital, 60% Roadway)

Kimley» Horn